SSSC Policy Library

| Policy/Strategy etc name | Department | Owner | Date of Last Review | Date of Next Review | Review Cycle | Priority for review | Type of doc | Approval by | Link to RACI Chart |
|---|------------------------------------|---|------------------------|------------------------|-------------------|---------------------|-------------------------|------------------------|---|
| Code of Conduct (employees) | HR | Director of Finance and Resources | August 2014 | March 2021 | 3 yearly | | Procedure | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Code of Corporate Governance | Legal & Corporate Governance | Director of Strategy & Performance | October 2019 | October 2022 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Codes of Practice | Development & Innovation | Director of Development and Innovation | August 2016 | As required | No specific cycle | | Sector guidance | Council | 1 - Strategic plan, strategic objectives, outcomes, priorities objectives meet with Scottish Government direction |
| Communications and Engagement Strategy | Strategic Communications | Director of Strategy & Performance | June 2017 | August 2020 | 3 yearly | | Strategy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Corporate Health and Safety | Estates | Head of Shared Services | September 2018 | September 2021 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Counter Fraud and Corruption Framework | Finance | Director of Finance and Resources | April 2020 | April 2023 | 3 yearly | | Policy | Audit and Assurance | 8 - Oversight of Financial probity and Operational Performance |
| Criteria and Principles for Assessing Quals | Development & Innovation | Director of Development and Innovation | | As required | No specific cycle | | Sector guidance | Council | 3 - Change in Strategic Direction |
| Debt Management Policy | Finance | Director of Finance and Resources | February 2018 | February 2021 | 3 yearly | | Policy | Audit and Assurance | 8 - Oversight of Financial probity and Operational Performance |
| Digital Strategy | Digital | Director of Strategy & Performance | May 2017 | August 2020 | 3 yearly | | Strategy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Dignity at Work | HR | Director of Finance and Resources | July 2019 | July 2022 | 3 yearly | | Policy and Procedure | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |

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|------------------------------------|--|---|--|---|--|--|--|--|
| HR | Director of Finance and Resources | April 2016 | July 2020 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Performance & Improvement | Director of Strategy & Performance | | New for August 2020 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Finance | Director of Finance and Resources | October 2019 | October 2020 | Yearly | | Policy | Audit and Assurance | 8 - Oversight of Financial probity and Operational Performance |
| Fitness to Practise | Director of Regulation | December 2017 | As required | No specific cycle | | Rules | Council | 3 - Change in Strategic Direction |
| HR | Director of Finance and Resources | October 2014 | July 2020 | 3 yearly | | Policy and Procedure | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| HR | Director of Finance and Resources | Sept 2011 | September 2020 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| HR | Director of Finance and Resources | March 2017 | September 2020 | 3 yearly | HIGH - last strategy ran from 2017-2020 | Strategy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Finance | Director of Finance and Resources | March 2020 | March 2023 | 3 yearly | | Strategy | Council | 8 - Oversight of Financial probity and Operational Performance |
| Legal & Corporate Governance | Director of Strategy & Performance | | Overdue - June 2017 | 3 yearly | HIGH | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Strategy and Performance | Director of Strategy & Performance | January 2020 | January 2023 | 3 yearly | | Policy | Council | 7 -Oversight of Management of Strategic Risks |
| Development & Innovation | Director of Development and Innovation | Currently under review - with Scot Gov for approval. | Currently under review - with Scot Gov for approval. | Rules should be reviewed as required - due to Scot Gov / Ministerial approval they should not be defaulted to 3 years. | | Rules | Council (Approved January 2019) | 1 - Strategic plan, strategic objectives, outcomes, priorities objectives meet with Scottish Government direction |
| | Performance & Improvement Finance Fitness to Practise HR HR Legal & Corporate Governance Strategy and Performance Development & | Finance and Resources Performance & Director of Strategy & Performance Finance Director of Finance and Resources Fitness to Director of Regulation HR Director of Finance and Resources HR Director of Finance and Resources HR Director of Finance and Resources Finance Director of Strategy & Performance Strategy and Performance Development & Director of Development and | Finance and Resources Performance & Director of Strategy & Performance Finance Director of Finance and Resources Fitness to Director of Regulation HR Director of Finance and Resources Finance Director of Finance and Resources Legal & Director of Strategy & Performance Strategy and Performance Director of Director of Development and Innovation Director of Development and Innovation Director of Development and Innovation Currently Under review - with Scot Gov for | Finance and Resources Performance & Director of Strategy & Performance Finance Director of Finance and Resources Fitness to Practise Regulation HR Director of Finance and Resources March 2017 March 2017 September 2020 March 2023 Finance Legal & Director of Finance and Resources Legal & Director of Finance and Resources Legal & Director of Strategy & Performance Development & Director of Strategy & Performance Development & Director of Development and Innovation Director of Development and Innovation Currently under review - with Scot Gov for approval. | Performance & Director of Strategy & Performance Cotober 2020 September 2020 Septem | Finance and Resources Performance & Improvement Privative Proformance Finance Director of Finance and Resources Finest to Practise Regulation Birector of Finance and Resources Finance Director of Regulation Birector of Finance and Resources Finance and Resources Finance and Resources Finance and Resources Burector of Finance and Resources Finance Director of Finance and Resources Finance Alexanter Strategy & Performance Finance Director of Finance and Resources Finance Director of Strategy & Performance Finance Director of St | Finance and Resources Finance & Improvement Director of Finance and Resources December 2020 Performance Policy Finance Director of Finance and Resources Director of Strategy & Performance Director of Strategy & Performance Director of Strategy & Direc | Performance & Policy Policy |

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|---|------------------------------------|---|--|---|--|--|----------|---------------------------------------|---|
| Rules and Requirements for Specialist Training for Social Service Workers in Scotland 2005 | Development & Innovation | Director of Development and Innovation | Currently under review - with Scot Gov for approval. | Currently under review - with Scot Gov for approval. | Rules should be reviewed as required - due to Scot Gov / Ministerial approval they should not be defaulted to 3 years. | | Rules | Council (Approved January 2019) | 1 - Strategic plan, strategic objectives, outcomes, priorities objectives meet with Scottish Government direction |
| Social Work Training Rules 2003 | Development & Innovation | Director of Strategy & Performance | June 2018 | January 2021 | Rules should be reviewed as required - due to Scot Gov / Ministerial approval they should not be defaulted to 3 years. | | Rules | Council (Approved January 2019) | 1 - Strategic plan, strategic objectives, outcomes, priorities objectives meet with Scottish Government direction |
| SSSC Data Protection Policy | Legal & Corporate Governance | Director of Strategy & Performance | October 2018 | January 2021 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| SSSC Decision Guidance | Fitness to Practise | Director of Regulation | August 2016 | As required | No specific cycle | | Policy | Council | 3 - Change in Strategic Direction |
| SSSC Fitness to Practise Public Information Policy | Fitness to Practise | Director of Strategy & Performance | September 2018 | September 2021 | 3 yearly | | Policy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |
| Thresholds Policy | Fitness to Practise | Director of Regulation | September 2017 | September 2020 | 3 yearly | | Policy | Council | 3 - Change in Strategic Direction |
| Whistleblowing | Performance & Improvement | Director of Strategy & Performance | February 2016 | May 2020 | 3 yearly | HIGH - Although amendments were made in December 2019 | Policy | Council | 5 - Independent challenge and delivery of assurance that strategic objectives are |
| Youth Employment Strategy | HR | Director of Finance and Resources | December 2015 | September 2020 | 3 yearly | HIGH - for maintenance of IIYP accreditation | Strategy | Council | 2 - SSSC Organisation structure, financial resources, delivery model etc are fit for purpose to achieve strategic objectives |

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|---|---------------------------|--|------------------|---|---|--------|------------------------|-----|--|
| Acting Up Guidance | HR | Director of Finance and Resources | December 2018 | December 2021 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Adoption Leave | HR | Director of Finance and Resources | November 2015 | 2021/2022 Merge into Family Friendly Leave Policy/Procedure | 3 yearly | Medium | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Agile Working | Health & Safety | Director of Finance and Resources | NEW | September 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Alcohol and Drug Misuse | HR | Director of Finance and Resources | July 2019 | July 2022 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Annual Leave | HR | Director of Finance and Resources | July 2019 | July 2022 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Bereavement Guidance/Death in Service | HR | Director of Finance and Resources | NEW | May 2020 | 3 yearly | | Policy and Guidance | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Business Travel and Subsistence | Finance | Director of Finance and Resources | March 2015 | April 2021 | No specific cycle (in line with HMRC reviews) | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Career Break | HR | Director of Finance and Resources | Dec 2009 | July 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Carers Leave | HR | Director of Finance and Resources | July 2016 | July 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Code of Practice for Official Statistics | Development & Innovation | Director of Development & Innovation | | As required | | | External Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Complaints Handling | Performance & Improvement | Director of Strategy & Performance | August 2019 | August 2022 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |

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|--|-----------------|---|-------------------|---|----------|--------|-------------------------|-----|---|
| Continuing Education | OD | Director of Finance and Resources | March 2008 | September 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Development Discussion Guidance | OD | Director of Finance and Resources | August 2018 | August 2021 | 3 yearly | | Guidance | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Display Screen Equipment (DSE)Guidance | Health & Safety | Director of Finance and Resources | June 19 | As required | | | Guidance | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Emergency Evacuation Procedure | Health & Safety | Director of Finance and Resources | April 2002 | As required | | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Establishment Control | HR | Director of Finance and Resources | November 2009 | September 2020 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Exit Interview | HR | Director of Finance and Resources | NEW | July 2020 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Flexible Working Policy | HR | Director of Finance and Resources | November 2014 | 2021/22 - interim review conducted in May 2020 in light of Covid-19 | 3 yearly | | Policy and Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Flexible Working Schemes | HR | Director of Finance and Resources | October 2010 | 2021/22 - interim review conducted in May 2020 in light of Covid-20 | 3 yearly | | Policy and Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Fostering | HR | Director of Finance and Resources | | 2021/2022 Merge into Family Friendly Leave Policy/Procedure | 3 yearly | Medium | Policy and Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Guidance for dealing with reference requests | HR | Director of Finance and Resources | September 2019 | September 2022 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Homeworking | HR | Director of Finance and Resources | NEW | March 2021 | 3 yearly | | Policy and Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |

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| ICT Security Policy | Digital | Director of | October | May 2020 | 3 yearly | HIGH | Policy | Digital | 12 - All operational matters, |
| | | Strategy & | 2013 | | | | | Sponsor Group | operational performance and |
| | | Performance | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Induction | OD | Director of | NEW | September 2020 | 3 yearly | | Procedure | EMT | 12 - All operational matters, |
| | | Finance and | | | | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Job Evaluation Guidance | HR | Director of | July 2019 | July 2022 | 3 yearly | | Guidance | EMT | 12 - All operational matters, |
| | | Finance and | | | | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Leadership and | OD | Director of | August 2018 | August 2021 | 3 yearly | | Guidance | EMT | 12 - All operational matters, |
| Management Framework | | Finance and | | | | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Learning and | OD | Director of | NEW | September 2020 | 3 yearly | | Policy and | EMT | 12 - All operational matters, |
| Development | | Finance and | | | | | Procedure | | operational performance and |
| • | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| LGPS Employers | HR | Director of | NEW | September 2020 | 3 yearly | | Procedure | EMT | 12 - All operational matters, |
| Discretions | | Finance and | | | , , | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Lone Working | Health & Safety | Director of | NEW | July 2020 | 3 yearly | | Policy and | EMT | 12 - All operational matters, |
| S | , | Finance and | | ' | , , | | Procedure | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Management of Road | Health & Safety | Director of | | 2020-2021 | no specific cycle | | Procedure | EMT | 12 - All operational matters, |
| Risk | | Finance and | | | , , | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Manual Handling | Health & Safety | Director of | August 2008 | As required | | | Guidance | EMT | 12 - All operational matters, |
| Guidance | | Finance and | | | | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Maximising Attendance | HR | Director of | July 2019 | July 2021 | 3 yearly | | Policy | EMT | 12 - All operational matters, |
| _ | | Finance and | | | | | | | operational performance and |
| | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Mental Health and | HR | Director of | NEW | July 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, |
| Wellbeing | | Finance and | | | | | | | operational performance and |
| - | | Resources | | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | | of approved strategic objectives |
| Operational Guide to | Legal & | Director of | October | ASAP - SIC | Following publication of SIC's | N/A | Policy | EMT | 12 - All operational matters, |
| information available | Corporate | Strategy & | 2018 | approval expires | Model Publication Scheme | | · | | operational performance and |
| through the model | Governance | Performance | | on 31.05.2020 | | | | | delivery mechanisms in pursuance |
| - | 1 | 1 | 1 | 1 | I . | 1 | 1 | 1 | of approved strategic objectives |

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| Operational Secure handling use storage and retention of disclosure information (Police Act 1997, Part V) | Legal & Corporate Governance | Director of Strategy & Performance | October 2018 | ASAP - SIC approval expires on 31.05.2020 | Following publication of SIC's Model Publication Scheme | N/A | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Overtime/Additional Hours Procedure | HR | Director of Finance and Resources | July 2019 | July 2022 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Parental Leave | HR | Director of Finance and Resources | November 2015 | 2021/2022 Merge into Family Friendly Leave Policy/Procedure | 3 yearly | Medium | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Partnership Agreement | HR | Director of Finance and Resources | February 2020 | February 2023 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Paternity Leave | HR | Director of Finance and Resources | November 2015 | 2021/2022 Merge into Family Friendly Leave Policy/Procedure | 3 yearly | Medium | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| The Pre-release Access to Official Statistics (Scotland) Order 2008 | Development & Innovation | Director of Development & Innovation | | As required | | | External Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Recognising Service | HR | Director of Finance and Resources | NEW | 2022 | 3 yearly | | Procedure | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Recruitment and Selection | HR | Director of Finance and Resources | August 2011 | September 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Relocation | HR | Director of Finance and Resources | October 2015 | 2021/22 | 3 yearly | Medium | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Retention Schedule | Legal & Corporate Governance | Director of Strategy & Performance | April 2020 | April 2023 | 3 years | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |
| Retirement and Redundancy/Retirement and Early Severance | HR | Director of Finance and Resources | February 2015 | September 2020 | 3 yearly | | Policy | EMT | 12 - All operational matters, operational performance and delivery mechanisms in pursuance of approved strategic objectives |

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| Risk Assessment | Health & Safety | Director of | February | February 2021 | Yearly | Guidance | EMT | 12 - All operational matters, |
| Guidance | | Finance and | 2020 | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |
| Safe driving/driving | Health & Safety | Director of | February | February 2023 | 3 yearly | Guidance | EMT | 12 - All operational matters, |
| guidance | | Finance and | 2020 | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |
| Salary Protection Policy | HR | Director of | May 2005 | September 2020 | 3 yearly | Policy | EMT | 12 - All operational matters, |
| | | Finance and | | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |
| Secondment/Secondment | HR | Director of | Feb 2015 | September 2020 | 3 yearly | Procedure | EMT | 12 - All operational matters, |
| and Placement | | Finance and | | ' | , , | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |
| Severe Weather | Health & Safety | Director of | February | As required | | Guidance | EMT | 12 - All operational matters, |
| Conditions Guidance | | Finance and | 2012 | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | 11000011000 | | | | | | of approved strategic objectives |
| Social Media Guidance | Strategic | Director of | NEW | September 2020 | 3 yearly | Guidance | EMT | 12 - All operational matters, |
| Social Media Caldanee | Communications | Finance and | | September 2020 | J yearry | Galdalice | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | Resources | | | | | | of approved strategic objectives |
| Smoking | HR | Director of | July 2019 | July 2022 | 3 yearly | | EMT | 12 - All operational matters, |
| Smoking | | Finance and | July 2015 | July 2022 | 3 yearry | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | Resources | | | | | | of approved strategic objectives |
| Special Leave | HR | Director of | May 2019 | May 2020 | 3 yearly | Policy | EMT | 12 - All operational matters, |
| Special Leave | | Finance and | Ividy 2013 | 1V1dy 2020 | 3 yearry | Tolley | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | Resources | | | | | | of approved strategic objectives |
| Starting Salary Guidance | ПВ | Director of | December | Docombor 2021 | 2 yearly | Policy | EMT | |
| Starting Salary Guidance | HR | Strategy & | 2018 | December 2021 | 3 yearly | Policy | LIVII | 12 - All operational matters, operational performance and |
| | | Performance | 2018 | | | | | delivery mechanisms in pursuance |
| | | Periormance | | | | | | of approved strategic objectives |
| SSSC Brand framework | Strategic | Director of | Jan - March | April 2020 | 2 yearly | Procedure | EMT | 12 - All operational matters, |
| 333C Brand Transework | _ | Director of | 19 | April 2020 | 3 yearly | Procedure | EIVII | · · · · · · · · · · · · · · · · · · · |
| | Communications | Strategy & Performance | 19 | | | | | operational performance and delivery mechanisms in pursuance |
| | | Periormance | | | | | | |
| CCCC Fita and to Donation | F:t | Diagraphy of | Caratarrahan | Carata na hara 2024 | 2 | Delia | ENAT | of approved strategic objectives |
| SSSC Fitness to Practise | Fitness to | Director of | September | September 2021 | 3 yearly | Policy | EMT | 12 - All operational matters, |
| Public Information Policy | Practise | Strategy & | 2018 | | | | | operational performance and |
| | | Performance | | | | | | delivery mechanisms in pursuance |
| 144 LC 01 | 115 | 5 | NEW | <u> </u> | | | 51.5 | of approved strategic objectives |
| Workforce Change | HR | Director of | NEW | December 2020 | 3 yearly | | EMT | 12 - All operational matters, |
| | | Finance and | | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |

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| Whistleblowing | HR | Director of | Feb 2016 | July 2020 | 3 yearly | Procedure | EMT | 12 - All operational matters, |
|----------------|----|-------------|----------|----------------|----------|-----------|-----|----------------------------------|
| | | Finance and | | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |
| Zero Tolerance | OD | Director of | NEW | September 2020 | 3 yearly | Procedure | EMT | 12 - All operational matters, |
| | | Finance and | | | | | | operational performance and |
| | | Resources | | | | | | delivery mechanisms in pursuance |
| | | | | | | | | of approved strategic objectives |